City of Warsaw, Missouri

Basic Financial Statements Year Ended December 31, 2023



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Honorable Mayor and Board of Aldermen City of Warsaw Warsaw, Missouri

Report on the Audit of the Financial Statements

Opinions

We have audited the accompanying financial statements of the governmental activities, the business-type activities, and each major fund of the City of Warsaw, Missouri, as of and for the year ended December 31, 2023, and the related notes to the financial statements, which collectively comprise the City's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, and each major fund of the City of Warsaw, Missouri, as of December 31, 2023, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to the financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the City of Warsaw and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America; and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the City's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the City's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, budgetary comparison schedules, and pension information be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated June 21, 2024, on our consideration of the City of Warsaw, Missouri's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the City's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City of Warsaw, Missouri's internal control over financial reporting and compliance.

KPM CPAs, PC

Springfield, Missouri

KPM CPAS, PC

June 21, 2024



Management's Discussion and Analysis

Year Ended December 31, 2023

The management's discussion and analysis of the City of Warsaw's financial performance provides an overview of the City's financial activities for the fiscal year ended December 31, 2023. Please read it in conjunction with the City's financial statements.

Financial Highlights

The net position of the City's governmental activities increased by \$2,452,356 for the year as a result of current year activities. The net position of the City's business activities increased by \$668,345 for the year.

The assets of the City exceeded its liabilities as of December 31, 2023, by \$29,653,528 (net position). Of this amount \$7,260,172 was unrestricted and may be used to meet future obligations of the City.

Using this Annual Report

This annual report consists of a series of financial statements. The Statement of Net Position and the Statement of Activities provide information about the activities of the City as a whole and present a longer-term view of the City's finances. Fund financial statements tell how these services were financed in the short-term as well as what remains for future spending. Fund financial statements also report the City's operations in more detail than the government-wide statements by providing information about the City's most significant funds.

Government-Wide Financial Statements

One of the most important questions asked about the City's finances is, *Is the City as a whole better off or worse off as a result of the year's activities?* The Statement of Net Position and Statement of Activities report information about the City as a whole and about its activities in a way that helps answer this question. These statements include all assets, liabilities, and deferred inflows/outflows of resources using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid. These two statements report the City's net position and changes in them. The City's net position – the difference between assets and deferred outflows of resources and liabilities and deferred inflows of resources – is one way to measure the City's financial health, or financial position. Over time, increases or decreases in the City's net position are indicators of whether its financial health is improving or deteriorating.

It is important to understand that the Governmental Activities and Government Funds relate to revenue/expenses of all our funds with the exception of the Utilities. The Business-Type Activities and the Enterprise Funds relate only to the Utilities.

In the Statement of Net Position and the Statement of Activities, we divide the City into two kinds of activities:

Governmental Activities: Most of the City's basic services are reported here. Taxes are the primary source of financing for these activities.

Business-Type Activities: The City charges a fee to customers to help it cover all or most of the cost of certain services it provides. The City's water and sewer services are provided here.

Management's Discussion and Analysis

Year Ended December 31, 2023

Fund Financial Statements

The fund financial statements provide detailed information about the most significant funds and not the City as a whole. Some funds are required to be established by state law and by bond covenants. However, the Board of Aldermen establishes many other funds to help it control and manage money for a particular purpose or to show that it is meeting legal responsibilities for using certain taxes and grants.

Our Governmental Funds are the funds that create the revenue to operate various departments.

- General Fund
- Capital Improvement Fund
- Parks Fund
- Transportation Fund

Within the General Fund are various taxes. One of these is the City sales tax. The City Sales Tax includes the Use Tax. The Use Tax is a tax on internet sales. This tax has been steadily climbing. We must realize that with increasing purchase from online sources, this means that less purchases will occur at our local stores.

Governmental Activities: Most of the City's basic services are reported here. Taxes are the primary source of financing for these activities.

Governmental Funds: Most of the City's basic services are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end that are available for spending. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the City's general government operations and the basic services it provides. Governmental fund information helps the reader determine whether there are more or fewer financial resources that can be spent in the near future to finance the City's programs. The differences between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and the governmental funds are shown in a reconciliation following the fund financial statements.

The utilities are a combination of water and sewer. This makes up the Enterprise (Utility) Fund. The simplest way to think of this fund is that it operates like a retail store. The business (city) is selling a product to the public. This product has to rely on other operating factors to keep the business operating without loss. These factors include maintenance, debts, employee costs, and inflation. Like any successful business, the goal is to operate at a profit each year and develop a cash reserve to be able to meet unforeseen items and be able to pay for future expansion.

Enterprise Funds: When the City charges customers for the services it provides – whether to outside customers or to other units of the City – these services are generally reported in enterprise funds. Enterprise funds are reported in the same way that all activities are reported in the Statement of Net Position and the Statement of Activities.

Business-Type Activities: The City charges a fee to customers to help it cover all or most of the cost of certain services it provides. The City's water and sewer are provided here.

Management's Discussion and Analysis

Year Ended December 31, 2023

Notes to the Basic Financial Statements

The Notes to the Basic Financial Statements provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Government-Wide Financial Analysis

Below are all of our funds together:

Net Position

The following table presents the condensed Statement of Net Position for the City as of December 31, 2023, and December 31, 2022:

			Total	Total
	Governmental	Business-Type	December 31,	December 31,
	Activities	Activities	2023	2022
Assets				
Current and other assets	\$ 9,208,174	\$ 1,991,414	\$ 11,199,588	\$ 8,929,375
Capital assets, net	11,756,999	11,598,058	23,355,057	22,349,051
	20,965,173	13,589,472	34,554,645	31,278,426
Deferred Outflows of Resources	127,699	-	127,699	73,256
Liabilities				
Current liabilities	266,896	527,362	794,258	866,626
Long-term liabilities	1,188,300	2,498,167	3,686,467	3,366,137
	1,455,196	3,025,529	4,480,725	4,232,763
Deferred Inflows of Resources	548,091		548,091	586,092
Net Position				
Net investment in capital assets	10,433,069	8,667,938	19,101,007	18,460,056
Restricted	3,175,057	117,292	3,292,349	1,874,521
Unrestricted	5,481,459	1,778,713	7,260,172	6,198,250
	\$ 19,089,585	\$ 10,563,943	\$ 29,653,528	\$ 26,532,827

Summary of the Net Position

Total net position of the City increased by \$3,120,701 for the year due to current year activity. Total liabilities for the City have increased by \$247,962. Restricted net position of the City totaled \$3,292,349 as of December 31, 2023. This amount represents monies that are restricted for debt service, capital improvement projects, and transportation development.

Management's Discussion and Analysis

Year Ended December 31, 2023

Change in Net Position

	Governmental Activities	Business-Type Activities	Total Year Ended December 31, 2023	Total Year Ended December 31, 2022
Revenues				
Program revenues				
Charges for services	\$ 839,099	\$ 1,306,370	\$ 2,145,469	\$ 1,771,407
Operating grants and contributions	15,787	-	15,787	226,653
Capital grants and contributions	210,239	501,892	712,131	2,393,613
General revenues				
Sales taxes	3,217,440	-	3,217,440	3,123,977
Ad valorem taxes	143,336	-	143,336	143,172
Motor vehicle and gas taxes	112,748	-	112,748	100,531
Surtax	3,781	-	3,781	13,274
Franchise fees	229,869	-	229,869	215,504
Interest	16,001	3,042	19,043	11,596
Other revenue	16,238	19,627	35,865	34,588
Gain (loss) on sale of assets	62,792	-	62,792	-
Special item - insurance proceeds	13,338	-	13,338	-
Special item - cost-share proceeds	240,000	-	240,000	-
Extraordinary item				
Proceeds from dissolved TDD	705,878		705,878	
Total Revenues, Special Item, and				
Extraordinary Item	5,826,546	1,830,931	7,657,477	8,034,315
Expenses				
Administrative	625,059	-	625,059	498,624
Police	884,905	-	884,905	621,208
Community building	63,175	-	63,175	53,228
Solid waste	83,322	-	83,322	97,699
Airport	278,280	-	278,280	302,692
Park	475,936	-	475,936	417,748
Pool	182,826	-	182,826	132,022
Golf course	153,500	-	153,500	212,237
Drake harbor amphitheater	16,998	-	16,998	19,028
Street	541,273	-	541,273	535,482
Community development	21,340	-	21,340	9,999
Debt service	47,576	-	47,576	52,762
Water and sewer		1,162,586	1,162,586	1,106,382
Total Expenses	3,374,190	1,162,586	4,536,776	4,059,111
Increase in Net Position	\$ 2,452,356	\$ 668,345	\$ 3,120,701	\$ 3,975,204

Management's Discussion and Analysis

Year Ended December 31, 2023

Governmental Activities (Governmental Funds and Not Utilities)

Governmental activities increased the net position of the City by \$2,452,356. Tax revenues for the City were \$3,707,174, which represents 76% of the financing of these activities. Program revenues for the functions totaled \$1,065,125 or approximately 22% of the financing. The following table shows the cost of the City's programs as well as each programs net cost (total cost less revenues generated by the activities). The net cost shows the financial burden that was placed on the taxpayers by each of these functions.

Net Cost of the City of Warsaw's Governmental Activities

	•	Total Cost		Net Cost	
		of Services	of Services		
Administrative	\$	625,059	\$	145,420	
Police		884,905		873,841	
Community building		63,175		63,175	
Solid waste		83,322		(29,996)	
Airport		278,280		10,384	
Pool		182,826		143,729	
Park		475,936		456,928	
Golf course		153,500		101,634	
Drake harbor amphitheater		16,998		16,998	
Street		541,273		458,036	
Community development		21,340		21,340	
Debt service		47,576		47,576	
	\$	3,374,190	\$	2,309,065	

Business-Type Activities (Enterprise Funds – Utilities)

Business-type activities increased the City's net position by \$668,345.

Financial Analysis of the City's Funds (Governmental Funds and Not Utilities)

The combined fund balances of the City's governmental funds as of December 31, 2023, were \$8,519,646. The General Fund increased by \$890,301. The Transportation Fund increased by \$810,636. The Capital Improvement Fund increased by \$677,670. The Parks Fund decreased by \$16,608.

Management's Discussion and Analysis

Year Ended December 31, 2023

General Fund Budgetary Highlights

The following schedule presents the budgeted activity and actual activity for the year ended December 31, 2023:

	Original Budget		Final Budget	Actual
Revenues				
Taxes				
Ad valorem taxes	\$ 129,000	\$	143,336	\$ 143,336
Intangible tax	225		-	-
City sales tax	1,275,000		1,511,637	1,511,637
Franchise fees	180,000		229,869	229,869
Surtax	6,500		3,781	3,781
	1,590,725		1,888,623	1,888,623
Licenses and Permits				
Occupational licenses	36,500		33,639	33,639
Building permits	10,000		20,038	20,038
Other	1,500		357,582	357,582
	48,000		411,259	 411,259
Intergovernmental Revenues			•	·
ARPA grant	-		15,787	15,787
Charges for Services				
Golf course	195,947		51,866	51,866
Trash	110,400		113,318	113,318
	 306,347		165,184	165,184
Fines and Forfeitures				
City court fines	9,000		11,062	11,062
CVC fees	_		2	2
	 9,000		11,064	11,064
Miscellaneous				
Interest	32,000		15,928	15,928
Rental income	54,280		52,593	52,593
Other	2,800		5,983	5,983
	89,080		74,504	74,504
Other Financing Sources				
Financed purchase proceeds	-		148,300	148,300
Cost-share proceeds	-		240,000	240,000
•	 -		388,300	388,300
Total Revenues and Other Sources	2,043,152		2,954,721	2,954,721

Management's Discussion and Analysis

Year Ended December 31, 2023

	Original Budget	Final Budget	Actual
Expenditures			
Administrative	559,124	867,897	867,897
Police	705,959	744,122	744,122
Community building	51,021	63,175	63,175
Solid waste	92,940	83,322	83,322
Golf course	275,416	290,213	290,213
Debt Service		15,691	15,691
Total Expenditures	1,684,460	2,064,420	2,064,420
Excess (Deficit) of Revenues and Other Sources Over			
Expenditures	\$ 358,692	\$ 890,301	\$ 890,301

The governmental and business-type activities of the City continue to increase the City's net position with improvements in infrastructure and capital equipment for expanded community, social and economic growth through budgeting, bidding and financing policies to expand and maintain services, to improve the quality of life and to provide an atmosphere for the promotion of private and entrepreneur business growth.

Capital Assets & Debt Administration

Capital Assets

Capital assets of the governmental activities were \$11,756,999 net of depreciation as of December 31, 2023. This represents a \$151,563 increase net of depreciation, from the prior year. Capital assets for business-type activities were \$11,598,058 net of depreciation as of December 31, 2023. This represents capital asset additions of \$1,219,463, and \$365,020 in depreciation expense during the current year.

Debt

Total debt of the governmental activities as of December 31, 2023, was \$1,364,754, which includes debt retirements and long-term liabilities reductions of \$161,420, and debt proceeds for police vehicles and golf carts for \$57,800 and \$90,500, respectively.

Total debt of the business-type activities as of December 31, 2023, was \$2,930,120, which includes debt retirement of \$390,979 and debt proceeds for the 2022 revenue bonds of \$769,154.

Economic Factors and Next Year's Budget

2024 through 2030 we see the community invest deeply into its roadway infrastructure. This will set the stage for the community to become a major bicycling destination due to these roadways becoming Complete Streets that include bicycle lanes. All corners of Warsaw will benefit from these investments. This approach works nicely with the investments in the waterfront parks that have proven to be of community and economic development value. Such improvements only enhance the quality of life in Warsaw. Last year's 2023 management report cited the 2015 comprehensive Plan, *Building on Success to Capitalize on the Future*. It is critical that this continues to be the guiding

Management's Discussion and Analysis

Year Ended December 31, 2023

statement for development. "Private investors need to be attracted to construct developments as outlined in our Comprehensive Plan. Private development was a major focus of the plan that includes land use, business recruitment and a transportation improvement plan. Mixed use development along Main Street, along with encouraging residential use on our northern city limits, will create a diverse economy that will help to promote Warsaw as both a place to visit and live." This statement must remain as one of the Warsaw's main focuses on community and economic development. Following it will move Warsaw closer to being a major tourist destination in the region, and an ideal location to live.

For the 10th straight year the city fund balances continue to grow while the city has been investing in both above ground and below ground infrastructure. As the utility debt is being retired in the Capital Improvement Fund, it is critical to move this fund away from subsidizing the utilities infrastructure and use it as part of the infrastructure needs of the city relating to roadway and parks improvements.

The utilities must start standing on its own as a Business Type Activity. Water and Sewer rates will have to be monitored closely to keep the city eligible for low interest loans and grants.

Wastewater

The wastewater treatment plant has reached its useful life expectancy, and will require investment an upgrade, to keep it at a working level for compliance. Additionally, the city has to address the Inflow and Infiltration of the system. This has been a big factor in overuse of the treatment facility.

Water

The city has completed two thirds of the watermain replacement of old cast iron pipes. To complete the final one third will be a big accomplishment and will allow the city to move away from big investments in watermain replacement. The city is experiencing water pressure problems in some areas of town. This will only be compounded as businesses and residential housing continue to expand within the city. The city will have to address this issue with a possible new water tower.

The airport continues to outperform the Airport Layout Plan. The City of Warsaw is preparing to advertise for bids to select a contractor for expanding the current apron. The project is funded with 90% Non-Primary Entitlement grant. Using these types of funds assist the city to expand the airport without incurring debt. The 10% the city matches should be taken from the Transportation and Capital Improvement funds. The current apron is consistently full. This is due to visitors and ChasAero aviation business that the city recruited in 2016. As a full-service aviation business located on the airport grounds, the business has become a vital part of the development of the airport. An additional need for the airport is more hangars. There is currently a waiting list for hangar space that continues to be added to. The city should take the same approach as with the apron financing and use the 90% Non-Primary Entitlement grants to construct more. The hangars are a great revenue source.

In conclusion, the city is positioned well to remain and grow as a model rural community in Missouri. There will be a lot of demand on city staff over the next five years to manage finances during a time of strong investment in infrastructure. It is critical that the city staff continue to perform together at a high level to achieve the upcoming transformation.

Management's Discussion and Analysis

Year Ended December 31, 2023

Contacting the City's Financial Management

For additional information or questions, please contact any of the following members of City management at:

City of Warsaw 181 Harrison, Box 68 Warsaw, Missouri 65355

(660) 438-5522 cityclerk@welcometowarsaw.com

Eddie Simons, Mayor Randy Pogue, City Administrator Jessica Kendall, City Clerk

Statement of Net Position

December 31, 2023

Ad valorem taxes receivable, net 178,662 - 17 Utilities receivable, net 11,944 108,598 12 Intergovernmental receivable 158,013 - 15 Lease receivable 25,644 - 2 Other receivable 21,703 - 2 Sales tax receivable 573,920 - 57 Inventory 9,985 54,806 6	
Cash and cash equivalents - unrestricted \$ 7,711,161 \$ 1,644,231 \$ 9,35 Ad valorem taxes receivable, net 178,662 - 17 Utilities receivable, net 11,944 108,598 12 Intergovernmental receivable 158,013 - 15 Lease receivable 25,644 - 2 Other receivable 21,703 - 2 Sales tax receivable 573,920 - 57 Inventory 9,985 54,806 6 Prepaid expenses 5,829 -	
Ad valorem taxes receivable, net 178,662 - 17 Utilities receivable, net 11,944 108,598 12 Intergovernmental receivable 158,013 - 15 Lease receivable 25,644 - 2 Other receivable 21,703 - 2 Sales tax receivable 573,920 - 57 Inventory 9,985 54,806 6 Prepaid expenses 5,829 -	
Utilities receivable, net 11,944 108,598 12 Intergovernmental receivable 158,013 - 15 Lease receivable 25,644 - 2 Other receivable 21,703 - 2 Sales tax receivable 573,920 - 57 Inventory 9,985 54,806 6 Prepaid expenses 5,829 -	,392
Intergovernmental receivable 158,013 - 15 Lease receivable 25,644 - 2 Other receivable 21,703 - 2 Sales tax receivable 573,920 - 57 Inventory 9,985 54,806 6 Prepaid expenses 5,829 -	3,662
Lease receivable 25,644 - 2 Other receivable 21,703 - 2 Sales tax receivable 573,920 - 57 Inventory 9,985 54,806 6 Prepaid expenses 5,829 -),542
Other receivable 21,703 - 2 Sales tax receivable 573,920 - 57 Inventory 9,985 54,806 6 Prepaid expenses 5,829 -	3,013
Sales tax receivable 573,920 - 57 Inventory 9,985 54,806 6 Prepaid expenses 5,829 -	5,644
Inventory 9,985 54,806 6 Prepaid expenses 5,829 -	L,703
Prepaid expenses 5,829 -	3,920
·	1,791
Noncurrent	5,829
Restricted cash and cash equivalents - 183,779 18.	3,779
Net pension asset 180,547 - 18),547
Lease receivable 330,766 - 33),766
Capital Assets	
·),768
Depreciable, net 11,016,231 11,598,058 22,61	-
Total Assets 20,965,173 13,589,472 34,55	
Deferred Outflows of Resources	,
	7,699
Liabilities	,000
Current	
	5,773
• •	3,187
·	5,187 5,487
· · · · ·	1,404
	3,407
	1,258
Noncurrent 200,630 327,302 75	1,230
),824
· · · · · · · · · · · · · · · · · · ·	2,264
	3,379
	5,467
Total Liabilities 1,455,196 3,025,529 4,48	
Deferred Inflows of Resources	.,, 23
	2,545
	5,546
	3,091
	1,031
Net Position	. 007
Net investment in capital assets 10,433,069 8,667,938 19,10 Restricted	.,007
	,179
· · · ·	7,292
·	5,878
),172
Total Net Position \$ 19,089,585 \$ 10,563,943 \$ 29,65	

Statement of Activities

Year Ended December 31, 2023

		Program Revenues			Net (Expenses), R	evenues, and Chan	ges in Net Position	
Functions/Programs	Expenses	Charges for Services	Operating Grants an Contribution	g d	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total
Governmental activities	± (50= 0=0)		4			4 (4.5 400)		± (4.5 400)
Administrative	\$ (625,059)	\$ 463,852	\$ 15,7	787 \$	-	\$ (145,420)	\$ -	\$ (145,420)
Police	(884,905)	11,064		-	-	(873,841)	-	(873,841)
Community building	(63,175)	-		-	-	(63,175)	-	(63,175)
Solid waste	(83,322)	113,318		-	-	29,996	-	29,996
Airport	(278,280)	159,902		-	107,994	(10,384)	-	(10,384)
Pool	(182,826)	39,097		-	-	(143,729)	-	(143,729)
Park	(475,936)			-	19,008	(456,928)	-	(456,928)
Golf course	(153,500)	51,866		-	-	(101,634)	-	(101,634)
Drake harbor amphitheater	(16,998)	-		-		(16,998)	-	(16,998)
Street	(541,273)	-		-	83,237	(458,036)	-	(458,036)
Community development	(21,340)	-		-	-	(21,340)	-	(21,340)
Debt service	(47,576)				-	(47,576)		(47,576)
Total Governmental Activities	(3,374,190)	839,099	15,7	787	210,239	(2,309,065)	-	(2,309,065)
Business-Type Activities								
Water and sewer	(1,162,586)	1,306,370		-	501,892		645,676	645,676
Total Business-Type Activities	(1,162,586)	1,306,370		-	501,892	-	645,676	645,676
Total Government	\$ (4,536,776)	\$ 2,145,469	\$ 15,7	787 \$	\$ 712,131	(2,309,065)	645,676	(1,663,389)
	General Re	venues						
	Sales tax	es				3,217,440	_	3,217,440
	Ad valore	em taxes				143,336	_	143,336
	Motor ve	hicle taxes				112,748	_	112,748
	Surtax					3,781	_	3,781
	Franchise	e fees				229,869	_	229,869
	Interest					16,001	3,042	19,043
	Other re	venue				16,238	19,627	35,865
		s) on sale of assets				62,792	-	62,792
	Special Iten					02,732		02,732
	•	e proceeds				13,338	_	13,338
		re proceeds				240,000	_	240,000
	Extraordina					240,000		240,000
	Proceeds	from dissolved tra	nsportation dev	velopmen	nt district	705,878	-	705,878
	Total (General Revenues,	Special Items, a	and Extra	ordinary Item	4,761,421	22,669	4,784,090
	Changes	in Net Position				2,452,356	668,345	3,120,701
	Net Posit	ion, Beginning of y	ear			16,637,229	9,895,598	26,532,827
		tion, End of year				\$ 19,089,585	\$ 10,563,943	\$ 29,653,528
		•				÷ 15,005,505	÷ 10,000,040	+ 23,033,320

Balance Sheet – Governmental Funds

December 31, 2023

			Special Revenue Funds							
			•			Capital				Total
		General	Tra	nsportation	lm	provement		Parks	Go	vernmental
		Fund		Fund		Fund		Fund		Funds
Assets										
Cash and cash equivalents - unrestricted	\$	3,717,664	\$	1,664,978	\$	2,297,116	\$	31,403	\$	7,711,161
Ad valorem taxes receivable, net		178,662		-		-		-		178,662
Sales tax receivable		271,261		81,376		112,782		108,501		573,920
Utilities receivable, net		11,944		-		-		-		11,944
Intergovernmental receivable		-		74,994		83,019		-		158,013
Lease receivable		356,410		-		-		-		356,410
Other receivable		21,703		-		-		-		21,703
Inventory		-		9,985		-		-		9,985
Prepaid expenses		2,707		1,429		_		1,693		5,829
Total Assets	\$	4,560,351	\$	1,832,762	\$	2,492,917	\$	141,597	\$	9,027,627
Liabilities										
Accounts payable	\$	16,154	\$	385	\$	20,202	\$	-	\$	36,741
Accrued expenses		14,570		19,887		3,536		15,708		53,701
Total Liabilities		30,724		20,272		23,738		15,708		90,442
Deferred Inflows of Resources										
Deferred lease inflows		342,545		-		-		-		342,545
Deferred inflows - unavailable grant revenue				74,994		-		-		74,994
Total Deferred Inflows of Resources		342,545		74,994		-		-		417,539
Fund Balances										
Nonspendable										
Inventory		-		9,985		-		-		9,985
Prepaid items		2,707		1,429		-		1,693		5,829
Restricted for										
Capital improvement		-		-		2,469,179		-		2,469,179
Transportation development		-		705,878				-		705,878
Assigned to										
Transportation		-		1,020,204		-		-		1,020,204
Parks Fund		-		-		-		124,196		124,196
Unassigned		4,184,375		-		-		-		4,184,375
Total Fund Balances		4,187,082		1,737,496		2,469,179		125,889		8,519,646
Total Liabilities, Deferred Inflows of Resources, and Fund Balance	s \$	4,560,351	\$	1,832,762	\$	2,492,917	\$	141,597	\$	9,027,627

Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Position December 31, 2023

Fund balance - total governmental funds	\$ 8,519,646
Capital assets used in governmental activities are not financial resources and therefore are not reported in the funds:	
Governmental capital assets Less accumulated depreciation	 23,311,266 (11,554,267) 11,756,999
The net pension asset and deferred costs are not available to pay for current period expenditures and, therefore, are not reported in the funds:	, ,
Net pension asset Deferred outflows due to pensions Deferred inflows due to pensions	 180,547 127,699 (205,546) 102,700
Deferred inflows for grant revenues collected in subsequent years are not available for current period expenditures and, therefore, are reported as unavailable revenue in the governmental funds' balance sheet.	74,994
Long-term liabilities are not due and payable in the current period and therefore are not reported in the funds Net position of governmental activities	\$ (1,364,754) 19,089,585

Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds December 31, 2023

		Spe	nds		
		-	Capital		Total
	General	Transportation		Parks	Governmental
	Fund	Fund	Fund	Fund	Funds
Revenues					
Taxes	\$ 1,888,623	\$ 571,312	\$ 635,820	\$ 611,419	\$ 3,707,174
Licenses and permits	411,259	-	<u>-</u>	-	411,259
Intergovernmental revenues	15,787	33,000	83,237	-	132,024
Charges for services	165,184	159,902	· -	39,097	364,183
Rental income	52,593	-	-	_	52,593
Fines and forfeitures	11,064	-	-	-	11,064
Interest revenue	15,928	-	73	-	16,001
Miscellaneous	5,983	5,122	19,008	8,083	38,196
Total Revenues	2,566,421	769,336	738,138	658,599	4,732,494
Expenditures					
Current					
Administrative	867,897	-	-	-	867,897
Police	744,122	-	-	-	744,122
Community building	63,175	-	-	-	63,175
Solid waste	83,322	-	-	-	83,322
Airport	-	250,731	-	-	250,731
Pool	-	-	-	162,980	162,980
Park	-	-	-	404,051	404,051
Golf course	290,213	-	-	-	290,213
Street	-	398,244	-	-	398,244
Capital improvement	-	68,874	60,468	-	129,342
Debt service	15,691			128,085	143,776
Total Expenditures	2,064,420	717,849	60,468	695,116	3,537,853
Excess (Deficit) of Revenues Over					
Expenditures	502,001	51,487	677,670	(36,517)	1,194,641
Other Financing Sources					
Financed purchase proceeds	148,300	-	-	-	148,300
Cost-share proceeds	240,000	-	-	-	240,000
Insurance proceeds	-	53,271	-	19,909	73,180
Proceeds from dissolved					
transportation development district	-	705,878	-	-	705,878
Total Other Financing Sources	388,300	759,149		19,909	1,167,358
Excess (Deficit) of Revenues and Other					
Financing Sources Over Expenditures	890,301	810,636	677,670	(16,608)	2,361,999
Fund Balance, January 1	3,296,781	926,860	1,791,509	142,497	6,157,647
Fund Balance, December 31	\$ 4,187,082	\$ 1,737,496	\$ 2,469,179	\$ 125,889	\$ 8,519,646

Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities

December 31, 2023

Net change in fund balances - total governmental funds	\$ 2,361,999
Amounts reported for governmental activities in the	
Statement of Activities are different because:	
Governmental funds report capital outlays as expenditures. However, in	
the Statement of Activities the cost of these assets is allocated over their	
estimated useful lives on a straight line basis and reported as depreciation	
expense. The following is the detail of the amount by which capital outlays were exceeded by depreciation for the year.	
Capital outlay	732,043
Depreciation	(580,480)
Gain on disposal of assets	 62,792
	214,355
Some revenues reported in the governmental funds represent current financial	
resources and were recognized in the Statement of Activities when earned	(62,792)
Governmental funds defer revenue that do not provide current financial resources.	
However, the Statement of Activities recognizes such revenues at their net realizable	
value when earned, regardless of when received.	74,994
Some expenditures reported in the governmental funds represent the use	
of current financial resources and were recognized in the statement of activities when incurred.	
Change in pension related costs	(143,371)
Change in compensated absences	(5,949)
	(149,320)
The issuance of long-term debt provides current financial resources to	
governmental funds. The repayment of principal on long-term debt is a	
use of current financial resources of governmental funds. The following is the detail of the net effect of these differences.	
Financed purchase proceeds	(148,300)
Repayment of principal on long-term debt	161,420
	 13,120
Change in Net Position of Governmental Activities	\$ 2,452,356

Statement of Net Position – Enterprise Fund

December 31, 2023

	Water and Sewer Fund
Assets	
Current Assets	
Cash and cash equivalents	\$ 1,644,231
Utilities receivable, net	108,598
Inventory	54,806
Total Current Assets	1,807,635
Restricted Assets	
Cash and cash equivalents	183,779
Total Restricted Assets	183,779
Property, Plant, and Equipment	
Buildings and improvements	40,587
Water lines and wells	6,025,120
Sewer lines and plant	11,365,568
Major moveable equipment	949,996
	18,381,271
Less accumulated depreciation	(6,783,213)
Total Property, Plant, and Equipment	11,598,058
Total Assets	13,589,472
Liabilities	
Current Liabilities	
Accounts payable	32
Accrued expenses	14,486
Accrued interest payable	14,404
Customer deposits	66,487
Current maturities of long-term debt	431,953
Total Current Liabilities	527,362
Long-Term Liabilities	
Revenue bonds payable	2,133,379
Financed purchase payable	364,788
Total Long-Term Liabilities	2,498,167
Total Liabilities	3,025,529
Net Position	
Net investment in capital assets	8,667,938
Restricted	117,292
Unrestricted	1,778,713
Total Net Position	<u>\$ 10,563,943</u>

Statement of Revenues, Expenses, and Changes in Net Position – Enterprise Fund Year Ended December 31, 2023

Onersting Revenues	Water and Sewer Fund
Operating Revenues	
Charges for services Water	\$ 656,188
Sewer	650,182
Total Operating Revenues	1,306,370
Operating Expenses	_,000,010
Water	
Employee benefits	2,054
Materials and supplies	4,258
Utilities	40,290
Repairs and maintenance	55,609
Insurance	9,496
Depreciation	158,184
Professional services	223,715
Miscellaneous	1,609
Total Operating Expenses-Water	495,215
Sewer	
Employee benefits	2,054
Materials and supplies	2,706
Utilities	54,018
Repairs and maintenance	79,261
Insurance	16,907
Depreciation	206,836
Professional services	226,210
Miscellaneous	14,330
Total Operating Expenses-Sewer	602,322
Total Operating Expenses	1,097,537
Operating Income	208,833
Nonoperating Revenues (Expenses)	
Interest income	3,042
Interest expense-Water	(24,174)
Interest expense-Sewer	(40,875)
Other	19,627
Total Nonoperating Revenues (Expenses)	(42,380)
Income Before Capital Contributions	166,453
Capital Contributions	501,892
Change in Net Position	668,345
Net Position, January 1	9,895,598
Net Position, December 31	\$ 10,563,943

Statement of Cash Flows – Enterprise Fund

Year Ended December 31, 2023

	Water and ewer Fund
Cash Flows from Operating Activities	 _
Receipts from customers	\$ 1,510,897
Payments to suppliers	(902,599)
Payments to employees	 (3,498)
Net Cash Provided by Operating Activities	604,800
Cash Flows from Capital and Related Financing Activities	
Purchase of capital assets	(1,219,463)
Capital contributions - grant proceeds	501,892
Bond proceeds	769,154
Principal payments on long-term debt	(390,979)
Interest paid on long-term debt	(41,806)
Net Cash (Used) by Capital and Related Financing Activities	(381,202)
Cash Flows from Investing Activities	
Interest on investments	 3,042
Net Cash Provided by Investing Activities	 3,042
Net Increase in Cash and Cash Equivalents	226,640
Cash and Cash Equivalents, Beginning of year	 1,601,370
Cash and Cash Equivalents, End of year	1,828,010
Less Restricted Cash and Cash Equivalents	 (183,779)
Unrestricted Cash and Cash Equivalents	\$ 1,644,231
Reconciliation of Operating Income to Net Cash Provided by Operating Activities	
Operating income	\$ 208,833
Adjustments to reconcile operating income	
to net cash provided by operating activities:	
Depreciation	365,020
(Increase) decrease in	
Taxes receivable	
Utilities receivable	(9,124)
Intergovernmental receivable	214,884
Increase (decrease) in	
Accounts and other payables	(175,423)
Accrued expenses	610
Net Cash Provided by Operating Activities	\$ 604,800

Notes to the Financial Statements

December 31, 2023

1. Summary of Significant Accounting Policies

The City of Warsaw, Missouri, (the City) was incorporated in 1902 under the provisions of the State of Missouri. The City operates under a Board of Aldermen - Mayor form of government and provides the following services as authorized by its charter: public safety, streets, sanitation, airport, recreation, public improvements, planning, and general administrative services. Other services include water and sewer operations.

The accounting policies of the City conform to accounting principles generally accepted in the United States of America as applicable to governments. The following is a summary of the more significant accounting policies.

Financial Reporting Entity

The City of Warsaw, Missouri, is organized under the laws of the State of Missouri and is a primary government, which is governed by an elected Board of Aldermen. As required by accounting principles generally accepted in the United States of America, the City has evaluated the above criteria to determine whether any other entity meets the definition of a component unit and must be included in these financial statements. The City has determined that no other outside entity meets the above criteria and therefore, no other entity has been included as a component unit in the City's financial statements. In addition, the City is not aware of any entity for which the City would be considered as a component unit of that entity.

Government-Wide and Fund Financial Statements

The basic financial statements include both the government-wide (the Statement of Net Position and the Statement of Activities) and fund financial statements.

Government-Wide Financial Statements

The government-wide statements display information about the government as a whole. Interfund activity has been eliminated from these statements to minimize the duplication of internal activities. Governmental activities, which are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely on fees and charges for services for support.

In the government-wide Statement of Net Position, both the governmental and business-type activities are consolidated and presented on the full accrual, economic resources basis of accounting. The consolidated presentation incorporates long-term assets and receivables as well as long-term debt and obligations, and it provides information to improve analysis and comparability.

The government-wide Statement of Activities presents a comparison between direct expenses and program revenues for each function of the City's governmental and business-type activities. Direct expenses are those that are specifically associated with a program or a function. Program revenues include charges for goods or services offered by the programs and grants and contributions that are restricted to meet operating and capital expenses of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

Notes to the Financial Statements December 31, 2023

Fund Financial Statements

Separate fund financial statements report information on the City's governmental and proprietary funds. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column.

Governmental fund financial statements use the current financial resources measurement focus and the modified accrual basis of accounting. Consequently, the emphasis on near-term inflows and outflows of resources do not present the long-term impact of transactions. Conversely, the proprietary fund statements incorporate the accrual basis of accounting and focus on the change in total economic resources. This presentation records long-term assets and liabilities, and recognizes revenues and expenses when transactions occur, regardless of their impact on the flow of cash. Since the accounting differs significantly between the governmental funds and the proprietary funds, it is necessary to convert the governmental fund data to arrive at the government-wide financial statements. Therefore, reconciliations have been provided following the Governmental Funds Balance Sheet and the Statement of Revenues, Expenditures and Changes in Fund Balance identifying categories that required conversion from the fund statements.

The City reports the following major governmental funds:

General Fund: The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

Transportation Fund: The Transportation Fund of the City is used to account for resources restricted, committed or assigned for repair and maintenance activities within the City.

Capital Improvement Fund: The Capital Improvement Fund is used to account for the Capital Improvement Sales Tax and other resources restricted, committed or assigned for improvement projects.

Parks Fund: The Parks Fund is used to account for resources restricted, committed or assigned to the swimming pool and park system.

The City reports the following major proprietary fund:

Water and Sewer Fund: The Water and Sewer Fund accounts for the activities and capital improvements of the City's water and sewer operations.

Capital Assets

Capital assets include land, buildings, improvements, equipment, and infrastructure assets (e.g., roads, bridges, storm sewers, and similar items) and are included in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets, excluding land, are defined by the City as assets with a cost of \$5,000 or greater and an estimated useful life of at least one year. All land purchases are capitalized regardless of cost. All purchased fixed assets are valued at cost where historical records are available and at an estimated historical cost where no historical records exist. Donated fixed assets are valued at their estimated fair market value on the date received. The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized.

Notes to the Financial Statements

December 31, 2023

In conformity with GASB 34, infrastructure, such as streets and storm sewers, has been capitalized. Additionally, the city elected to depreciate its infrastructure assets. Depreciation is provided in amounts sufficient to relate the cost of the depreciable assets to operations over their estimated service lives on the straight-line basis. The service lives by type of asset are as follows:

Buildings and improvements	30 years
Sewer lines and treatment plant	50 years
Water lines and wells	50 years
Major moveable equipment	5-10 years
Infrastructure	30-50 years

Expenses for maintenance and repairs are charged to expense; renewals and betterments are capitalized.

Pooled Cash and Cash Equivalents

The City pools cash resources of its various funds in order to facilitate the management of cash. Cash applicable to a particular fund is readily identifiable. The balance in the pooled cash account is available to meet current operating requirements. For purposes of the statement of cash flows, cash equivalents are defined as deposits available on demand or with an original maturity of less than three months at the time of purchase.

Inventories

Inventories are stated at cost using the first-in, first-out method.

Compensated Absences

City personnel policy allows employees to accumulate 30 days of vacation leave which vests with the employee. Use of accumulated vacation and sick leave by employees in future years is not expected to have a material impact on City expenditures in any one year. Compensated absences are recorded as a liability in the Statement of Net Position.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Revenue Recognition - Property Taxes

Property taxes attach as an enforceable lien on property as of January 1. Taxes are levied on November 1 and are due and payable at that time. All unpaid taxes levied November 1 become delinquent after December 31 of that year.

Operating Revenues and Expenses

Operating revenues and expenses for proprietary funds are those that result from providing services and producing and delivering goods and services. All other revenues and expenses are considered nonoperating.

Notes to the Financial Statements December 31, 2023

Fund Balance Classification

In the fund financial statements, governmental funds report aggregate amounts for five classifications of fund balances based on constraints imposed on the use of these resources as follows:

Nonspendable fund balance: This classification includes amounts that cannot be spent because they are either a) not in spendable form or b) legally or contractually required to be maintained intact.

Restricted fund balance: This classification reflects the constraints imposed on resources either a) externally by creditors, grantors, contributors, or laws or regulations of other governments; or b) imposed by law through constitutional provisions or enabling legislation.

Committed fund balance: These amounts can only be used for specific purposes pursuant to constraints imposed by formal resolutions of the Board of Aldermen – the government's highest level of decision making authority. Those committed amounts cannot be used for any other purpose unless the Board removes the specified use by taking the same type of action imposing the commitment.

Assigned fund balance: This classification reflects the amounts constrained by the City's "intent" to be used for specific purposes, but are neither restricted nor committed. Assigned fund balances include all remaining amounts (except negative balances) that are reported in the governmental funds, other than the General Fund, that are not classified as nonspendable and are neither restricted nor committed.

Unassigned fund balance: This fund balance is the residual classification for the General Fund. It is also used to report negative fund balances in other governmental funds.

In circumstances when a disbursement is made for a purpose for which amounts are available in multiple fund balance classifications, fund balance is depleted in the order of restricted, committed, assigned, and unassigned.

Net Position

In the government-wide and enterprise fund financial statements, equity is displayed in three components as follows:

Net Investment in Capital Assets: This consists of capital assets, net of accumulated depreciation, less the outstanding balances of any bonds, notes or other borrowings that are attributable to the acquisition, construction, or improvement of those assets.

Restricted: This consists of net position that is legally restricted by outside parties or by law through constitutional provisions or enabling legislation.

Unrestricted: This consists of net position that does not meet the definition of restricted or net investment in capital assets.

When an expense is incurred for purposes for which both restricted and unrestricted net position are available, the City first applies restricted net position.

Notes to the Financial Statements December 31, 2023

Deferred Outflows/Inflows of Resources

In addition to assets, the Statement of Net Position and/or Balance Sheet will sometimes report a separate section for deferred outflows of resources. This separate financial statement element represents a consumption of net assets or fund balance that applies to future periods and will not be recognized as an outflow of resources (expense/expenditure) until then. Currently, the City has one item that qualifies for reporting in this category, deferred amounts relating to the pension plan.

In addition to liabilities, the Statement of Net Position and/or Balance Sheet will sometimes report a separate section for deferred inflows of resources. This separate financial statement element represents an acquisition of net assets or fund balance that applies to future periods and will not be recognized as an inflow of resources (revenue) until that time. The City's governmental activities reports deferred inflows related to pension and unavailable revenue related to leases. The governmental funds report deferred inflows relating to the retirement plan and unavailable revenue relating to lease revenue for future lease receipts. These amounts are deferred and recognized as an inflow of resources in the period that the amounts become available.

Pensions

For purposes of measuring the net pension liability, deferred outflow of resources and deferred inflow of resources related to pensions, and pension expense, information about the fiduciary net position of the Missouri Local Government Employees Retirement System (LAGERS) and additions to/deductions from LAGERS fiduciary net position have been determined on the same basis as they are reported by LAGERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

Program Revenues

In the Statement of Activities, revenues that are derived directly from each activity or from parties outside the City's taxpayers are reported as program revenues. These include 1) charges for city court fines, licenses and permits, planning and zoning services, parks and recreation services or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions. All other governmental revenues are reported as general. All taxes are classified as general revenues, even if restricted for a specific purpose.

Leases

The City is a lessor for the lease of the office space. The City recognizes a lease receivable and a deferred inflow of resources in the government-wide and fund financial statements.

At the commencement of a lease, the City initially measures the lease receivable at the present value of payments expected to be received during the lease term. Subsequently, the lease receivable is reduced by the principal portion of lease payments received. The deferred inflow of resources is initially measured as the initial amount of the lease receivable, adjusted for lease payments received at or before the lease commencement date. Subsequently, the deferred inflow of resources is recognized as revenue over the life of the lease term.

Notes to the Financial Statements

December 31, 2023

2. Cash & Cash Equivalents

State statutes require that the City's deposits be insured or collateralized in the name of the City by the trust department of a bank that does not hold the collateralized deposits. As of December 31, 2023, all bank balances on deposit are entirely insured or collateralized.

3. Receivables

The City's receivables are presented net of an allowance for doubtful accounts as follows:

		Gross						
	Re	eceivable	All	owance	Re	eceivable		
Ad Valorem Taxes Receivable								
General Fund	\$	180,715	\$	2,053	\$	178,662		
Sales Taxes Receivable								
General Fund	\$	271,261	\$	_	\$	271,261		
Transportation Fund	Ą	81,376	Ą	_	۲	81,376		
Parks Fund				-		•		
		108,501		-		108,501		
Capital Improvement Fund		112,782				112,782		
	<u>\$</u>	573,920	\$		\$	573,920		
Utilities Receivable								
General Fund	\$	11,944	\$	-	\$	11,944		
Water and Sewer Fund		118,525		9,927		108,598		
	\$	130,469	\$	9,927	\$	120,542		
Intergovernmental Receivable								
Transportation Fund	\$	74,994	\$	-	\$	74,994		
Capital Improvement Fund		83,019		-		83,019		
·	\$	158,013	\$	_	\$	158,013		
Other Bessivable								
Other Receivable	A	24 702	.		,	24 702		
General Fund	\$	21,703	\$		\$	21,703		
	\$	21,703	\$	-	\$	21,703		

4. Restricted Assets

Business-Type Activities

The 2009, 2012 and 2022 Water and Sewer Revenue Bond ordinances established amounts required to be deposited in certain sinking and reserve fund accounts. All required deposits to these funds have been made.

Notes to the Financial Statements

December 31, 2023

These special reserves consist of cash and cash equivalents and are reported in the accompanying Statement of Net Position as restricted cash and cash equivalents, and restricted net position. Restricted assets also include cash and cash equivalents restricted for water and sewer system improvements and customer meter deposits. These restrictions are as follows:

	Restricted Cash and					
	Cash Equivalents					
2009 Bond Principal and Interest	\$	62,583	\$	62,583		
2012 Bond Principal and Interest		21,644		21,644		
2022 Bond Principal and Interest		33,065		33,065		
Customer Deposits		66,487		_		
Total Business-Type Activities	\$	183,779	\$	117,292		

Governmental Activities

Cash and cash equivalents, fund balance, and net position have been restricted in the following funds and activities:

	Restric	cted					
	Cash and Cash			Restricted	Restricted		
	Equival	lents	Fu	ınd Balance	N	et Position	
Capital Improvement Fund							
Capital improvement projects	\$	-	\$	2,469,179	\$	2,469,179	
Transportation Fund							
Transportation development				705,878		705,878	
Total Governmental Activities	\$	-	\$	3,175,057	\$	3,175,057	

5. Long-Term Liabilities - Business-Type Activities

Combined Water and Sewer Fund long-term liabilities consists of the Series 2009 Combined Water and Sewerage System Revenue Bonds, Series 2012 Combined Waterworks and Sewerage System Revenue Bonds, the Series 2005 Missouri Association of Municipal Utilities certificates of participation, Series 2022 Combined Waterworks and Sewerage System Revenue Bonds, and two financed purchases.

Series 2009 Combined Water and Sewerage System Revenue Bonds - ARRA

In 2011, the City issued \$2,030,300 in Direct Loan Program – American Recovery and Reinvestment Act (ARRA) combined waterworks and sewerage system revenue bonds, Series 2009, for the purpose of extending and improving the City's combined waterworks and sewerage system. The bonds bear interest at 1.49%. The principal and interest payments are due January 1 and July 1 of each year. Bonds may be called at any time for redemption under various provisions outlined in the bond ordinance.

Notes to the Financial Statements December 31, 2023

Debt service requirements for the Series 2009 revenue bonds are listed in the following table:

Year Ending	.25% Admin							
December 31,	Pr	incipal	lr	iterest	Fee			Total
2024	\$	112,400	\$	4,788	\$	1,945	\$	119,133
2025		114,900		3,105		1,664		119,669
2026		117,500		1,383		1,377		120,260
2027		120,200		2,017		1,083		123,300
2028		122,900		1,412		783		125,095
2029		125,700		794		475		126,969
2030		64,400		161		161		64,722
	\$	778,000	\$	13,660	\$	7,488	\$	799,148

Series 2012 Combined Waterworks and Sewerage System Revenue Bonds

In 2012, the City issued Direct Loan Program – Combined Waterworks and Sewerage System Revenue Bonds, Series 2012, for the purpose of extending and improving the City's combined waterworks and sewerage system. The bonds bear interest at 1.25%. The principal and interest payments are due January 1 and July 1 of each year. Bonds may be called at any time for redemption under various provisions outlined in the bond ordinance.

Debt service requirements for the Series 2012 Revenue Bonds are listed in the following table:

Year Ending	Administrative							
December 31,	P	rincipal	lr	terest	Fees			Total
2024	\$	38,000	\$	4,794	\$	1,917	\$	44,711
2025		39,000		4,319		1,727		45,046
2026		40,000		3,825		1,530		45,355
2027		40,000		3,325		1,330		44,655
2028		41,000		2,825		1,130		44,955
2029		42,000		2,306		923		45,229
2030		42,000		1,781		713		44,494
2031		44,000		1,250		500		45,750
2032		44,000		700		280		44,980
2033		19,500		111		45		19,656
	\$	389,500	\$	25,236	\$	10,095	\$	424,831

Series 2022 Combined Waterworks and Sewerage System Revenue Bonds

In 2022, the City issued Direct Loan Program – Combined Waterworks and Sewerage System Revenue Bonds, Series 2022, for the purpose of extending and improving the City's combined waterworks and sewerage system. The bonds bear interest at 0.80%. The principal and interest payments are due January 1 and July 1 of each year. Bonds may be called at any time for redemption under various provisions outlined in the bond ordinance.

Notes to the Financial Statements December 31, 2023

Debt service requirements for the Series 2022 Revenue Bonds are listed in the following table:

Year Ending		Administrative						
December 31,	Priı	ncipal	In	terest		Fees		Total
2024	\$	57,000	\$	9,645	\$	6,028	\$	72,673
2025		57,800		9,187		5,742		72,729
2026		58,400		8,724		5,452		72,576
2027		59,200		8,255		5,159		72,614
2028		60,000		7,780		4,862		72,642
2029 - 2033		312,000		31,547		19,713		363,260
2034 - 2038		333,000		18,695		11,513		363,208
2039 - 2042		235,879		5,123		2,497		243,499
	\$ 1,	173,279	\$	98,956	\$	60,966	\$	1,333,201

Series 2005A MAMU Financed Purchase

On July 28, 2005, the City entered into a financed purchase agreement with the Missouri Association of Municipal Utilities for the acquisition and construction of sewer system improvements. The agreement calls for varying monthly principal payments through 2025 with interest at 3.88%.

The total minimum payments required at December 31, 2023, are as follows:

Year Ending	Administrative									
December 31,	P	Principal		Principal		terest		Fees		Total
2024	\$	151,000	\$	6,757	\$	5,212	\$	162,969		
2025		91,000		1,166		2,568		94,734		
	\$	242,000	\$	7,923	\$	7,780	\$	257,703		

Notes to the Financial Statements

December 31, 2023

Financed Purchase Agreement - Lift Station

On March 26, 2019, the City entered into an equipment financed purchase obligation in the amount of \$360,000 to fund the purchase of equipment relating to a lift station project. The agreement requires varying semi-annual payments of principal and interest. The interest rate for this agreement is at 3.94%.

The total minimum payments required at December 31, 2023, are as follows:

Year Ending							
December 31,	 Principal Interest		al Interest		Interest Total		Total
2024	\$ 22,200	\$	5,035	\$	27,235		
2025	23,000		4,153		27,153		
2026	24,000		3,237		27,237		
2027	24,900		2,283		27,183		
2028	25,900		1,293		27,193		
2029	 13,300		262		13,562		
	\$ 133,300	\$	16,263	\$	149,563		

Financed Purchase Agreement - Meters

On April 10, 2020, the City entered into a financed purchase obligation in the amount of \$360,000 to fund the City's meter replacement program. The agreement requires annual payments of \$57,239, which includes interest at 2.75%.

The total minimum payments required at December 31, 2023, are as follows:

Year Ending					
December 31,	 Principal	Ir	nterest	Total	
2024	\$ 51,353	\$	5,886	\$	57,239
2025	52,765		4,474		57,239
2026	54,216		3,023		57,239
2027	 55,707		1,532		57,239
	\$ 214,041	\$	14,915	\$	228,956

These financed purchase agreements provide for cancellation of the financed purchase on the annual renewal date if the City should fail to appropriate funds. However, the City does not foresee exercising its right to cancel. In the event of default, the underlying asset is the collateral for the outstanding portion of the debt agreement.

Notes to the Financial Statements December 31, 2023

A summary of the changes in long-term liabilities – business-type activities for the year ended December 31, 2023, is as follows:

	-	Balance ember 31, 2022	Δ	dditions	Re	tirements		Balance cember 31, 2023	Dι	mounts ie Within Ine Year
Long-Term Liabilities							-			
Revenue Bonds										
2009 Revenue Bonds	\$	887,800	\$	-	\$	109,800	\$	778,000	\$	112,400
2012 Revenue Bonds		427,300		-		37,800		389,500		38,000
2022 Revenue Bonds		432,325		769,154		28,200		1,173,279		57,000
Direct Borrowings										
2005A MAMU Certificates										
of Participation		386,000		-		144,000		242,000		151,000
Financed Purchase - Lift Station		154,500		-		21,200		133,300		22,200
Financed Purchase - Meters		264,020		-		49,979		214,041		51,353
	\$	2,551,945	\$	769,154	\$	390,979	\$	2,930,120	\$	431,953

6. Long-Term Liabilities – Governmental Activities

Long-term liabilities for governmental activities at December 31, 2023, consists of six financed purchase obligations, and compensated absences payable.

Certificates of Participation

During 2019, the City entered into a \$1,385,500 equipment financed purchase agreement with Farmer's Bank and Trust to refinance the costs related to construction, furnishing and equipping of a new swimming pool. The Series 2012 certificates (refunded by Series 2019 equipment financed purchase) previously accrued interest at 1.35% to 4.75% while the Series 2019 financed purchase agreement calls for interest of 3.02%. Interest payments are due in semi-annual installments on January 1 and July 1 of each year with annual principal payments due July 1 of each year.

Notes to the Financial Statements

December 31, 2023

The annual debt service requirements to amortize the principal on the Series 2019 equipment financed purchase obligation outstanding at December 31, 2023, are as follows:

Year	Ending
------	--------

December 31,	Pi	Principal		Interest		Total
2024	\$	99,100	\$	30,432	\$	129,532
2025		102,100		27,440		129,540
2026		105,200		24,356		129,556
2027		108,400		21,180		129,580
2028		111,600		17,906		129,506
2029		115,000		14,534		129,534
2030		118,500		11,062		129,562
2031		122,100		7,484		129,584
2032		125,700		3,795		129,495
	\$	1,007,700	\$	158,189	\$	1,165,889

Financed Purchase Agreement - MTFC

In January 2019, the City entered into a financing obligation with the Missouri Transportation Finance Corporation to fund improvements to Route 7 and Commercial Street. The agreement requires annual payments of \$32,028, which includes interest at 2.64%. The City will make the final payment in 2028.

Year E	nding
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December 31,	P	Principal		nterest	Total		
2024	\$	28,120	\$	3,908	\$	32,028	
2025		28,862		3,166		32,028	
2026		29,624		2,404		32,028	
2027		30,407		1,621		32,028	
2028		31,073		955		32,028	
	\$	148,086	\$	12,054	\$	160,140	

Financed Purchase Agreement – 2021 Tractor

On January 28, 2021, the City entered into a financed purchase obligation to acquire a 2021 John Deere Tractor. The agreement requires annual payments of \$8,404, which includes interest at 2.45%. The City will make the final payment in 2026.

Year Ending

December 31,	Pı	rincipal	In	terest	Total	
2024	\$	\$ 7,815		589	\$	8,404
2025		8,007		397		8,404
2026		8,203		201		8,404
	\$	24,025	\$	1,187	\$	25,212

Notes to the Financial Statements

December 31, 2023

Financed Purchase Agreement – Greensmower

On March 9, 2022, the City entered into a financed purchase obligation to acquire a 2016 TriFlex 3320 Greensmower. The agreement requires annual payments of \$8,117, which includes interest at 4.78%. The City will make the final payment in 2026.

Year	Ending
------	---------------

December 31,	Pr	Principal Interest			Total	
2024	\$	7,333	\$	784	\$	8,117
2025		7,707		410		8,117
2026		4,000		58		4,058
	\$	19,040	\$	1,252	\$	20,292

Financed Purchase Agreement - Police Chargers

On March 17, 2023, the City entered into a financed purchase obligation to acquire two 2020 Dodge Chargers. The agreement requires annual payments of \$20,906, which includes interest at 5.38%. The City will make the final payment in 2026.

I Cai Lilailig	Year	End	ling
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December 31,	P	Principal Interest			Total		
2024	\$	18,992	\$	1,915	\$	20,907	
2025		20,039		867		20,906	
2026		5,180		49		5,229	
	\$	44,211	\$	2,831	\$	47,042	

Financed Purchase Agreement – Golf carts

On March 22, 2023, the City entered into a financed purchase obligation to acquire 25 golf carts. The agreement requires annual payments of \$18,980, which includes interest at 5.25%. The City will make the final payment in 2028.

Vaar	Ending
ı caı	LIIMIIIE

December 31,	P	Principal		Interest		Total
2024	\$	15,094	\$	3,886	\$	18,980
2025		15,906		3,074		18,980
2026		16,762		2,218		18,980
2027		17,663		1,317		18,980
2028		15,443		374		15,817
	\$	80,868	\$	10,869	\$	91,737

These financed purchase agreements provide for cancellation of the financed purchase on the annual renewal date if the City should fail to appropriate funds. However, the City does not foresee exercising its right to cancel. In the event of default, the underlying asset is the collateral for the outstanding portion of the debt agreement.

Notes to the Financial Statements

December 31, 2023

Changes in Long-Term Liabilities – Governmental Activities

The following table is a summary of the changes in the Long-Term Liabilities – Governmental Activities for the year ended December 31, 2023:

	Balance cember 31,					Balance cember 31,	Du	mounts e Within
Direct Perrousings	 2022	A	dditions	Ke	tirements	 2023	_0	ne Year
Direct Borrowings								
MTFC Agreement	\$ 175,479	\$	-	\$	27,393	\$ 148,086	\$	28,120
US Bancorp - Police Chargers	-		57,800		13,589	44,211		18,992
US Bancorp - Golf Carts	-		90,500		9,632	80,868		15,094
Greensmower Financed Purchase	26,017		-		6,977	19,040		7,333
Pool Equipment Financed Purchase	1,103,900		-		96,200	1,007,700		99,100
Tractor Financed Purchase	31,654		-		7,629	24,025		7,815
Compensated Absences Payable	34,875		5,949			 40,824		
	\$ 1,371,925	\$	154,249	\$	161,420	\$ 1,364,754	\$	176,454

7. Capital Assets

Capital asset activity for the year ended December 31, 2023, was as follows:

	Balance			Balance
	December 31,			December 31,
	2022	Additions	Deletions	2023
Governmental Activities				
Nondepreciable Capital Assets				
Construction in progress	\$ 453,910	\$ 161,100	\$ 440,000	\$ 175,010
Land	565,758			565,758
Total Nondepreciable Capital Assets	1,019,668	\$ 161,100	\$ 440,000	740,768
Depreciable Capital Assets				
Building and improvements	6,705,955	\$ -	\$ -	6,705,955
Equipment and vehicles	1,817,774	293,676	100,166	2,011,284
Infrastructure	13,135,992	717,267		13,853,259
Total Depreciable Capital Assets	21,659,721	\$ 1,010,943	\$ 100,166	22,570,498
Less Accumulated Depreciation	11,073,953_	\$ 580,480	\$ 100,166	11,554,267
Total Depreciable Capital Assets, net	10,585,768			11,016,231
Total Governmental Activities				
Capital Assets, net	\$ 11,605,436			\$ 11,756,999

Notes to the Financial Statements December 31, 2023

Depreciation expense for gover	nmental activities was	charged to functions as follows:
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Depreciation expense for governmental activities v	vas charged to func	tions as follows:		
Administrative				\$ 30,604
Street				178,969
Community development				21,340
Police				17,614
Golf course				33,775
Drake Harbor Amphitheater				16,998
Pool				62,470
Airport				129,558
Park				89,152
				\$ 580,480
	Balance			Balance
	December 31.			December 31.
Business-Type Activities	December 31, 2022	Additions	Deletions	December 31, 2023
Business-Type Activities Water and Sewer	December 31, 2022	Additions	Deletions	December 31, 2023
Water and Sewer	-	Additions	Deletions	
•	2022	Additions -		
Water and Sewer Nondepreciable Capital Assets	2022	Additions	Deletions \$ 1,998,749	2023
Water and Sewer Nondepreciable Capital Assets	2022	Additions		2023
Water and Sewer Nondepreciable Capital Assets Construction in progress	2022	Additions \$ -		2023
Water and Sewer Nondepreciable Capital Assets Construction in progress Depreciable Capital Assets	\$ 1,998,749	\$ -	\$ 1,998,749	2023 \$ -
Water and Sewer Nondepreciable Capital Assets Construction in progress Depreciable Capital Assets Buildings and improvements	\$ 1,998,749 40,587	\$ - \$ -	\$ 1,998,749	\$ - 40,587
Water and Sewer Nondepreciable Capital Assets Construction in progress Depreciable Capital Assets Buildings and improvements Water lines and wells	\$ 1,998,749 40,587 2,806,908	\$ - \$ -	\$ 1,998,749	\$ - 40,587 6,025,120
Water and Sewer Nondepreciable Capital Assets Construction in progress Depreciable Capital Assets Buildings and improvements Water lines and wells Sewer lines and plant	\$ 1,998,749 \$ 40,587 2,806,908 11,365,568	\$ - \$ -	\$ 1,998,749	\$ - 40,587 6,025,120 11,365,568
Water and Sewer Nondepreciable Capital Assets Construction in progress Depreciable Capital Assets Buildings and improvements Water lines and wells Sewer lines and plant Machinery and equipment	\$ 1,998,749 \$ 40,587 2,806,908 11,365,568 949,996	\$ - \$ - 3,218,212 - -	\$ 1,998,749 \$ - - -	\$ 40,587 6,025,120 11,365,568 949,996
Water and Sewer Nondepreciable Capital Assets Construction in progress Depreciable Capital Assets Buildings and improvements Water lines and wells Sewer lines and plant Machinery and equipment	\$ 1,998,749 \$ 40,587 2,806,908 11,365,568 949,996	\$ - \$ - 3,218,212 - -	\$ 1,998,749 \$ - - -	\$ - 40,587 6,025,120 11,365,568 949,996

Employee Pension Plan

Capital Assets, net

General Information about the Pension Plan

Total Business-Type Activities

Plan Description. The City's defined benefit pension plan provides certain retirement, disability and death benefits to plan members and beneficiaries. The City participates in the Missouri Local Government Employees Retirement System (LAGERS). LAGERS is an agent multiple-employer, statewide public employee pension plan established in 1967 and administered in accordance with RSMo. 70.600-70.755. As such, it is LAGERS responsibility to administer the law in accordance with the expressed intent of the General Assembly. The plan is qualified under the Internal Revenue Code Section 401(a) and is tax exempt. The responsibility for the operations and administration of LAGERS is vested in the

\$ 10,743,615

\$ 11,598,058

Notes to the Financial Statements

December 31, 2023

LAGERS Board of Trustees consisting of seven persons. LAGERS issues a publicly available financial report that includes financial statements and required supplementary information. This report may be obtained by accessing the LAGERS website at www.molagers.org.

Benefits Provided. LAGERS provides retirement, death and disability benefits. Benefit provisions are adopted by the governing body of the employer, within the options available in the state statutes governing LAGERS. All benefits vest after 5 years of credited service. Employees who retire on or after age 60 (55 for police and fire) with 5 or more years of service are entitled to an allowance for life based upon the benefit program information provided below. Employees may retire with an early retirement benefit with a minimum of 5 years of credited service and after attaining age 55 (50 for police and fire) and receive a reduced allowance.

	2023 Valuation
Benefit multiplier	1.50% for life
Final average salary	5 years
Member contributions	0%

Benefit terms provide for annual post-retirement adjustments to each member's retirement allowance subsequent to the member's retirement date. The annual adjustment is based on the increase in the Consumer Price Index and is limited to 4% per year.

Employees Covered by Benefit Terms. At June 30, 2023, the following employees were covered by the benefit terms:

	General	Police	IOLAI
Inactive employees or beneficiaries currently receiving benefits	17	2	19
Inactive employees entitled to but not yet receiving benefits	11	6	17
Active employees	10	7	17
	38	15	53

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Total

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Contributions. The employer is required to contribute amounts at least equal to the actuarially determined rate, as established by LAGERS. The actuarially determined rate is the estimated amount necessary to finance the cost of benefits earned by employees during the year. With an additional amount to finance an unfunded accrued liability. Full-time employees of the employer do not contribute to the pension plan. Employer contribution rates are 11.0% (General) and 14.5% (Police) of annual covered payroll.

Net Pension Liability (Asset). The employer's net pension (asset) was measured as of June 30, 2023, and the total pension liability used to calculate the net pension (asset) was determined by an actuarial valuation as of February 28, 2023.

Notes to the Financial Statements December 31, 2023

Actuarial Assumptions. The total pension liability in the February 28, 2023, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.75% wage inflation, 2.25% price inflation
Salary increase	2.75% to 6.75% including wage inflation for General Division
Salary increase	2.75% to 6.55% including wage inflation for Police Division
Investment rate of return	7.00% net of investment expenses

The healthy retiree mortality tables, for post-retirement mortality, used in evaluating allowances to be paid were 115% of the PubG-2010 Retiree Mortality Table for males and females. The disabled retiree mortality tables, for post-retirement mortality, used in evaluating allowances to be paid were 115% of the PubNS-2010 Disabled Retiree Mortality Table for males and females. The pre-retirement mortality tables were 75% of the PubG-2010 Employee Mortality Table for males and females of General groups and 75% of the PubS-2010 Employee Mortality Table for males and females of Police, Fire and Public Safety groups.

Mortality rates for a particular calendar year are determined by applying the MP-2020 mortality improvement scale to the above described tables.

The actuarial assumptions used in the February 28, 2023, valuation were based on the results of an actuarial experience study for the period March 1, 2015 through February 29, 2020.

The long-term expected rate of return on pension plan investments was determined using a model method in which the best-estimate ranges of expected future real rates of return (expected returns, net of investment expenses and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimate of arithmetic real rates of return for each major asset class are summarized in the following table:

		Weighted Average
	Target	Long-Term Expected
Asset Class	Allocation	Real Rate of Return
Alpha	15.00%	3.67%
Equity	35.00%	4.78%
Fixed Income	31.00%	1.41%
Real Assets	36.00%	3.29%
Strategic Assets	8.00%	5.25%
Cash/Leverage	-25.00%	-0.29%

Discount Rate. The discount rate used to measure the total pension liability is 7.00%. The projection of cash flows used to determine the discount rate assumes that employer and employee contributions will be made at the rates agreed upon for employees and the actuarially determined rates for employers. Based on these assumptions, the pension plan's fiduciary net position was projected to be available to pay all projected future benefit payments of current active and

Notes to the Financial Statements

December 31, 2023

inactive employees. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payment to determine the total pension liability (asset).

Changes in the Net Pension Liability (Asset)

	Increase (Decrease)						
	Tot	al Pension	Pla	n Fiduciary	Net Pension		
		Liability	Ne	et Position	Liab	ility (Asset)	
General Division		(a)		(b)		(a) - (b)	
Balances at beginning of year	\$	2,162,225	\$	2,474,093	\$	(311,868)	
Changes for the year							
Service cost		39,525		-		39,525	
Interest		149,756		-		149,756	
Difference between expected and actual experiences		67,174		-		67,174	
Contributions - employer		-		49,313		(49,313)	
Net investment income		-		90,064		(90,064)	
Benefits paid, including refunds		(86,028)		(86,028)		-	
Administrative expenses		-		(5,631)		5,631	
Other (net transfer)		-		28,993		(28,993)	
Net Changes		170,427		76,711		93,716	
Balances at end of year		2,332,652		2,550,804		(218,152)	
Police Division							
Balances at beginning of year		751,337		824,212		(72,875)	
Changes for the year							
Service cost		27,156		-		27,156	
Interest		53,010		-		53,010	
Difference between expected and actual experiences		(189,072)		-		(189,072)	
Contributions - employer		-		40,460		(40,460)	
Net investment income		-		19,426		(19,426)	
Benefits paid, including refunds		(15,059)		(15,059)		-	
Administrative expenses		-		(1,827)		1,827	
Other (net transfer)		-		(277,445)		277,445	
Net Changes		(123,965)		(234,445)		110,480	
Balances at end of year		627,372		589,767		37,605	
Total Plan Balances at End of Year	\$	2,960,024	\$	3,140,571	\$	(180,547)	
Governmental Activities					\$	(180,547)	
Business-Type Activities						-	
					\$	(180,547)	

Notes to the Financial Statements

December 31, 2023

Sensitivity of the Net Pension Liability (Asset) to Changes in the Discount Rate. The following present the Net Pension Liability (Asset) of the employer, calculated using the discount rate of 7.00%, as well as what the employer's Net Pension Liability (Asset) would be using a discount rate that is one percentage point lower (6.00%) or one percentage point higher (8.00%) than the current rate:

General Division	Current Single Discount Rate 1% Decrease Assumption 1% Increase 6.00% 7.00% 8.00%						
Total Pension Liability	\$	2,621,415	\$	2,332,652	\$	2,090,358	
Plan Fiduciary Net Position		2,550,804		2,550,804		2,550,804	
Net Pension Liability/(Asset)		70,611	'	(218,152)		(460,446)	
Police Division							
Total Pension Liability		733,408		627,372		541,381	
Plan Fiduciary Net Position		589,767		589,767		589,767	
Net Pension Liability/(Asset)		143,641		37,605		(48,386)	
Total Net Pension Liability/(Asset)	\$	214,252	\$	(180,547)	\$	(508,832)	

Pension Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

For the year ended 2023, the employer recognized a pension credit of \$(13,135) in the general division and a pension expense of \$248,031 in the police division. The employer reported deferred outflows and inflows of resources related to pensions from the following sources:

		Deferred Outflows of Resources		Deferred (Inflows) of Resources		Net Deferred Outflows (Inflows) of Resources	
General Division							
Differences in experiences	\$	31,551	\$	(16,586)	\$	14,965	
Assumption changes		-		(5,009)		(5,009)	
Difference between projected and actual investment earnings		25,361		-		25,361	
Contributions subsequent to the measurement date*		26,239				26,239	
		83,151		(21,595)		61,556	

Notes to the Financial Statements

December 31, 2023

	Deferred Outflows of Resources	Deferred (Inflows) of Resources	Net Deferred Outflows (Inflows) of Resources
Police Division			
Differences in experiences	10,315	(181,970)	(171,655)
Assumption changes	-	(1,981)	(1,981)
Difference between projected and actual investment earnings	12,765	-	12,765
Contributions subsequent to the measurement date*	21,468		21,468
	44,548	(183,951)	(139,403)
	\$ 127,699	\$ (205,546)	\$ (77,847)
Governmental Activities	\$ 127,699	\$ (205,546)	\$ (77,847)
Business-Type Activities			
	\$ 127,699	\$ (205,546)	\$ (77,847)

^{*}The amount reported as deferred outflows of resources resulting from contributions subsequent to the measurement date will be recognized as an addition to the Net Pension Liability for the year ending December 31, 2024.

Amounts reported as deferred outflows and inflows of resources related to pensions will be recognized in pension expense as follows:

	General	Police	Total		
	Net Deferred	Net Deferred	Net Deferred		
Year Ending	Outflows (Inflows)	Outflows (Inflows)	Outflows (Inflows)		
December 31,	of Resources	of Resources	of Resources		
2024	2,058	(67,401)	(65,343)		
2025	(34,281)	(72,850)	(107,131)		
2026	51,009	(26,526)	24,483		
2027	16,531	5,906	22,437		
	\$ 35,317	\$ (160,871)	\$ (125,554)		

Notes to the Financial Statements

December 31, 2023

9. Assessed Valuation, Tax Levy, & Legal Debt Margin

The assessed valuation of the tangible property and the tax levies per \$100 assessed valuation of that property were as follows:

	2023
Assessed Valuation	
Real estate	\$ 26,227,949
Personal property	7,643,706
Total	\$ 33,871,655
	2023
Tax Rates Per \$100 of Assessed Valuation	
General revenue	\$ 0.4434

The legal debt margin at December 31, 2023, was computed as follows:

	General Obligation Bonds							
	Ordinary (1)			lditional (2)	Total			
Constitutional Debt Limit General Obligation Bonds Payable	\$	3,387,166 -	\$	3,387,166 -	\$	6,774,332 -		
Legal Debt Margin	\$	3,387,166	\$	3,387,166	\$	6,774,332		

Canaval Obligation Danda

- (1) Under Article VI, Section 26(b) and (c), Missouri Constitution, the City, by a vote of its qualified electors voting therein, may incur an indebtedness for any purposes authorized in the charter of the City or by any general law of the State of Missouri. The borrowings authorized by this section shall not exceed ten percent of the value of the taxable tangible property in the City.
- (2) Under Article VI, Section 26(d) and (e), Missouri Constitution, the City, by a vote of its qualified electors voting therein, may become indebted not exceeding in the aggregate an additional ten percent for the purpose of acquiring rights of way, constructing, extending, and improving streets and avenues, and/or sanitary or storm sewer systems; and purchasing or constructing waterworks, electric or other light plants, provided that the total general obligation indebtedness of the City does not exceed twenty percent of the value of the taxable tangible property in the City.

10. Claims & Adjustments

The City participates in a number of federal and state programs that are fully or partially funded by grants received from other governmental units. Expenditures financed by grants are subject to audit by the appropriate grantor government. If expenditures are disallowed due to noncompliance with grant program regulations, the City may be required to reimburse the grantor government. As of December 31, 2023, expenditures have not been audited by grantor governments, but the City believes that disallowed expenditures, if any, based on subsequent audits will not have a material effect on any of the individual government funds or the overall financial position of the City.

Notes to the Financial Statements

December 31, 2023

11. Risk Management

The City is exposed to various risks of losses related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The City has transferred its risk by obtaining coverage from commercial insurance companies. In addition, it has effectively managed risk through various employee education and prevention programs. There has been no significant reduction in insurance coverage from the previous year.

12. Commitments

At December 31, 2023, the City was committed to the following contracts:

The City entered into a contract in 2021 with People Services in order to obtain personnel to operate and maintain the City's waterworks and sewerage system. The contract called for monthly payments to People Services in the amount of \$3.95 per account for October 1, 2023 to September 30, 2024. The contract term runs from October 2021 through September 2024.

The City entered into a contract with GreatLIFE Warsaw, LLC to promote and provide for the management of Shawnee Bend Golf Course. The contract calls for monthly payments of \$3,450 per month in 2024 plus 10% of revenues over the revenue goal of \$200,000. The contract term runs from March 2021 to February 2026.

The City was committed to the following vendor and project at December 31, 2023:

Project Project	 Total
Own, Inc Warsaw Pedestrian & Bike Improvements Project (Tap-9901)	\$ 35,555

13. Pledged Revenues

The City has pledged future water and sewer customer revenues to repay the Series 2009 Combined Water and Sewer Bond, Series 2012 Combined Waterworks and Sewerage Bond, and the Series 2022 Combined Waterworks and Sewerage Bonds issued to improve and expand the water and sewer system. The bonds are payable solely from water and sewer customer net revenues and are payable through 2033. Net revenues are revenues of the system less expenses of the system with the exception of depreciation. The total principal and interest remaining to be paid on the bonds is \$2,478,631. Principal and interest paid for the current year and total customer net revenues were \$198,280 and \$573,853, respectively.

14. Leases Receivable

The City leases the office space to a third party, as a lessor. Payments are fixed and payable monthly with annual payments at \$35,508 through October 31, 2038 with a discount rate of 2.08%.

Notes to the Financial Statements

December 31, 2023

Below is a schedule of future payments that are included in the measurement of the lease receivable:

Year Ending December 31,	P	Principal		Principal		nterest	Total
2024	\$	25,644	\$	7,174	\$ 32,818		
2025		28,903		6,605	35,508		
2026		29,509		5,999	35,508		
2027		30,129		5,379	35,508		
2028		30,762		4,746	35,508		
2029 - 2033		179,221		13,119	192,340		
2034 - 2038		32,242		308	 32,550		
	\$	356,410	\$	43,330	\$ 399,740		



City of Warsaw

Schedule of Changes in Net Pension Liability (Asset) and Related Ratios

Year Ended December 31, 2023

	Missour	i Local Gove	rnment Emp	lovees Retire	ement Syster	n (LAGERS)			
	2023	2022	2021	2020	2019	2018	2017	2016	2015
Total Pension Liability									
Service Cost	\$ 66,681	\$ 64,495	\$ 67,184	\$ 68,972	\$ 65,826	\$ 69,925	\$ 69,000	\$ 74,775	\$ 61,979
Interest on the Total Pension Liability	202,766	197,428	203,448	191,512	179,867	172,454	160,287	147,372	119,588
Changes of benefit terms	-	-	-	-	-	-	-	-	239,588
Difference between expected and actual									
experience	(121,898)	(76,433)	(85,756)	18,562	20,637	(18,383)	21,042	(93,315)	(5,855)
Change of assumptions	-	-	(45,750)	-	-	-	-	92,564	-
Benefit Payments	(101,087)	(119,227)	(127,776)	(99,771)	(114,463)	(124,863)	(42,482)	(38,440)	(38,281)
Net Change in Total Pension Liability	46,462	66,263	11,350	179,275	151,867	99,133	207,847	182,956	377,019
Total Pension Liability, Beginning	2,913,562	2,847,299	2,835,949	2,656,674	2,504,807	2,405,674	2,197,827	2,014,871	1,637,852
Total Pension Liability, Ending	2,960,024	2,913,562	2,847,299	2,835,949	2,656,674	2,504,807	2,405,674	2,197,827	2,014,871
Plan Fiduciary Net Position									
Contributions - employer	89,773	82,781	87,494	93,206	92,455	86,853	87,860	94,881	91,605
Pension Plan Net Investment Income	109,490	2,142	748,491	33,708	172,792	303,593	228,704	(3,755)	36,453
Benefit Payments	(101,087)	(119,227)	(127,776)	(99,771)	(114,463)	(124,863)	(42,482)	(38,440)	(38,281)
Pension Plan Administrative Expense	(7,458)	(5,414)	(4,828)	(6,858)	(6,039)	(4,184)	(3,794)	(3,702)	(4,195)
Other	(248,452)	(58,326)	27,370	13,428	9,745	21,897	6,494	(11,244)	56,685
Net Change in Plan Fiduciary Net Position	(157,734)	(98,044)	730,751	33,713	154,490	283,296	276,782	37,740	142,267
Plan Fiduciary Net Position, Beginning	3,298,305	3,396,349	2,665,598	2,631,885	2,477,395	2,194,099	1,917,317	1,879,577	1,737,310
Plan Fiduciary Net Position, Ending	3,140,571	3,298,305	3,396,349	2,665,598	2,631,885	2,477,395	2,194,099	1,917,317	1,879,577
Employer Net Pension Liability (Asset)	\$ (180,547)	\$ (384,743)	\$ (549,050)	\$ 170,351	\$ 24,789	\$ 27,412	\$ 211,575	\$ 280,510	\$ 135,294
Plan fiduciary net position as a percentage of									
the total pension liability	106.10%	113.21%	119.28%	94.85%	99.07%	98.91%	91.21%	87.24%	93.29%
Covered payroll	\$ 681,461	\$ 658,220	\$ 663,379	\$ 718,462	\$ 713,855	\$ 655,212	\$ 758,804	\$ 700,824	\$ 857,321
Employer's net pension liability (asset) as a percentage of covered payroll	-26.49%	-58.45%	-82.77%	23.71%	3.47%	4.18%	27.88%	40.03%	15.78%

This schedule is intended to show information for ten years. Additional years will be displayed as they become available.

Schedule of Contributions

Year Ended December 31, 2023

Missouri Local Government Employees Retirement System (LAGERS)										
	2023	2022	2021	2020	2019	2018	2017	2016	2015	2014
Actuarially determined contribution	\$ 91,525	\$ 87,139	\$ 85,351	\$ 93,128	\$ 101,267	\$ 91,064	\$ 91,334	\$ 84,707	\$ 100,390	\$ 82,729
Contributions in relation to the actuarially determined contribution Contribution deficiency	91,525	\$ 87,139 \$ -	83,975 \$ 1,376	92,070 \$ 1,058	92,664 \$ 8,603	91,064	\$88,780 \$2,554	\$ 4,707	100,390	\$ 82,729 \$ -
Covered payroll	\$ 794,140	\$ 696,184	\$ 632,826	\$ 718,616	\$ 735,881	\$ 713,390	\$ 728,324	\$ 723,244	\$ 833,550	\$ 817,205
Contributions as a percentage of covered payroll	11.53%	12.52%	13.27%	12.81%	12.59%	12.76%	12.19%	11.71%	12.04%	10.12%

Notes to the Schedule of Contributions

Year Ended December 31, 2023

Valuation Date: February 28, 2023

Notes: The roll-forward of total pension liability from February 28, 2023, to June 30, 2023, reflects expected service cost and interest reduced by actual benefit payments.

Methods and Assumptions Used to Determine Contribution Rates

Actuarial Cost Method: Entry Age Normal and Modified Terminal Funding

Amortization Method: Level Percentage of Payroll, Closed

Remaining Amortization Period: Multiple bases from 11 to 15 years

Asset Valuation Method: 5-Year smoothed market; 20% corridor

Inflation: 2.75% wage inflation; 2.25% price inflation

Salary Increases: 2.75% to 6.75% for General Division and 2.75% to 6.55% for Police Division including wage inflation

Investment Rate of Return: 7.00%, net of investment expenses

Retirement Age: Experience-based table of rates that are specific to the type of eligibility condition

Mortality: The healthy retiree mortality tables, for post-retirement mortality, used in evaluating allowances to be paid were 115% of the PubG-2010 Retiree Mortality Table for males and females. The disabled retiree mortality tables, for post-retirement mortality, used in evaluating allowances to be paid were 115% of the PubNS-2010 Disabled Retiree Mortality Table for males and females. The pre-retirement mortality tables used were 75% of the PubG-2010 Employee Mortality Table for males and females of General groups and 75% of the PubS-2010 Employee Mortality Table for males and females of Police, Fire and Public Safety groups.

Mortality rates for a particular calendar year are determined by applying the MP-2020 mortality improvement scale to the above described tables.

Other Information: None

Budgetary Comparison Schedule – General Fund

Year Ended December 31, 2023

_	Original Budget	Final Budget	Actual	Variance With Final Budget	
Revenues					
Taxes					
Ad valorem taxes	\$ 129,000	\$ 143,336	\$ 143,336	\$ -	
Intangible tax	225	-	-	-	
City sales tax	1,275,000	1,511,637	1,511,637	-	
Franchise fees	180,000	229,869	229,869	-	
Surtax	6,500	3,781	3,781		
	1,590,725	1,888,623	1,888,623	-	
Licenses and Permits					
Occupational licenses	36,500	33,639	33,639	-	
Building permits	10,000	20,038	20,038	-	
Other	1,500	357,582	357,582		
	48,000	411,259	411,259	-	
Intergovernmental Revenues					
ARPA grant	-	15,787	15,787	-	
Charges for Services					
Golf course	195,947	51,866	51,866	-	
Trash	110,400	113,318	113,318		
	306,347	165,184	165,184	-	
Fines and Forfeitures					
City court fines	9,000	11,062	11,062	-	
CVC fees	-	2	2	-	
	9,000	11,064	11,064		
Miscellaneous					
Interest	32,000	15,928	15,928	-	
Rental income	54,280	52,593	52,593	-	
Other	2,800	5,983	5,983	-	
	89,080	74,504	74,504		
Total Revenues	2,043,152	2,566,421	2,566,421	-	

Budgetary Comparison Schedule – General Fund

Year Ended December 31, 2023

	Original Budget	Final Budget	Actual	Variance With Final Budget
Expenditures				
Current				
Administrative	559,124	867,897	867,897	-
Police	705,959	744,122	744,122	-
Community building	51,021	63,175	63,175	-
Solid waste	92,940	83,322	83,322	-
Golf course	275,416	290,213	290,213	-
Debt service	-	15,691	15,691	-
Total Expenditures	1,684,460	2,064,420	2,064,420	
Excess (Deficit) of Revenues Over Expenditures	358,692	502,001	502,001	-
Other Financing Sources				
Financed purchase proceeds	-	148,300	148,300	-
Cost-share proceeds	-	240,000	240,000	-
Total Other Financing Sources		388,300	388,300	-
Excess (Deficit) of Revenues and Other				
Sources Over Expenditures	358,692	890,301	890,301	-
Fund Balance, January 1	3,296,781	3,296,781	3,296,781	-
Fund Balance, December 31	\$ 3,655,473	\$ 4,187,082	\$ 4,187,082	\$ -

Budgetary Comparison Schedule – Transportation Fund Year Ended December 31, 2023

	Original Budget			Final udget	Actual	Wit	riance h Final udget
Revenues							
Taxes							
Transportation sales tax	\$ 410,0	00	\$	458,564	\$ 458,564	\$	-
Fuel tax	60,0	00		78,741	78,741		-
Motor vehicle sales tax	30,0	00		34,007	 34,007		
	500,0	00		571,312	571,312		-
Intergovernmental Revenues							
MoDOT airport grants	89,4	27		33,000	33,000		-
· -	89,4	27		33,000	33,000		-
Charges for Services							
Airport rental fees	60,9	00		58,347	58,347		_
Airport fuel sales	110,0			101,555	101,555		_
	170,9			159,902	 159,902		
Miscellaneous	•			,	•		
Other	5,6	50		5,122	5,122		_
Total Revenues	765,9			769,336	 769,336		
	703,3	, ,		705,550	705,550		
Expenditures							
Current	250.0	21		250 721	250 721		
Airport Streets	258,8			250,731	250,731		-
Capital improvements	680,0	0 4		398,244 68,874	398,244 68,874		-
Total Expenditures	938,9	<u>-</u> 15		717,849	 717,849		-
·	330,3	<u> </u>		717,043	 717,043		<u>_</u>
Excess (Deficit) of Revenues over	/4=0.0	۰.۵۱					
Expenditures	(172,9	38)		51,487	51,487		-
Other Financing Sources							
Insurance proceeds		-		53,271	53,271		-
Proceeds from dissolved transportation							
development district		-		705,878	705,878		-
Total Other Financing Sources	-			759,149	 759,149	-	
Excess (Deficit) of Revenues and Other							
Sources Over Expenditures	(172,9	38)		810,636	810,636		-
Fund Balance, January 1	926,8	60		926,860	926,860		-
Fund Balance, December 31	\$ 753,9		\$ 1	,737,496	\$ 1,737,496	\$	_

Budgetary Comparison Schedule – Capital Improvement Fund Year Ended December 31, 2023

Revenues		Original Budget		Final Budget	 Actual	Variance With Final Budget	
Taxes		504.764		625 020	625 020		
Capital improvements sales tax	\$	584,764	\$	635,820	\$ 635,820	\$	-
Intergovernmental Revenues Grant revenue		988,157		83,237	83,237		-
Miscellaneous							
Interest		-		73	73		-
Donations and other contributions				19,008	 19,008		-
Total Revenues		1,572,921		738,138	738,138		-
Expenditures							
Capital improvements		1,784,337		60,468	 60,468		-
Total Expenditures		1,784,337		60,468	 60,468		-
Excess (Deficit) of Revenues Over Expenditures		(211,416)		677,670	677,670		-
Fund Balance, January 1		1,791,509		1,791,509	1,791,509		-
Fund Balance, December 31	\$	1,580,093	\$	2,469,179	\$ 2,469,179	\$	
						-	

Budgetary Comparison Schedule – Parks Fund Year Ended December 31, 2023

	Original Budget		Final Budget		Actual		Variance With Final Budget	
Revenues								
Taxes								
Park sales tax	\$	550,063	\$	611,419	\$	611,419	\$	-
Charges for Services								
Pool fees		27,300		38,622		38,622		-
Park fees		400		475		475	,	
		27,700		39,097		39,097		-
Miscellaneous								
Other		-		8,083		8,083		-
Total Revenues		577,763		658,599		658,599	•	-
Expenditures								
Current								
Pool		252,421		162,980		162,980		-
Park		427,122		404,051		404,051		-
Debt service		-		128,085	,	128,085		
Total Expenditures		679,543		695,116		695,116		
(Deficit) of Revenues Over Expenditures		(101,780)		(36,517)		(36,517)		-
Other Financing Sources								
Insurance proceeds				19,909		19,909		
(Deficit) of Revenues and Other Sources Over								
Expenditures		(101,780)		(16,608)		(16,608)		-
Fund Balance, January 1		142,497		142,497		142,497		_
Fund Balance, December 31	\$	40,717	\$	125,889	\$	125,889	\$	

Notes to the Budgetary Comparison Schedule
Year Ended December 31, 2023

Budgets and Budgetary Accounting

The City uses the following procedures in establishing the budgetary data reflected in the financial statements:

- 1. Prior to January, Administration submits to the Board of Aldermen a proposed operating budget for the fiscal year commencing the following January 1. The operating budget includes proposed expenditure plans for all fund types and the proposed means of financing them.
- 2. One public hearing is conducted by the Board of Aldermen in late August or early September to obtain taxpayers' comments on the proposed budget and tax levy.
- 3. Prior to January 1, ordinances are passed by the Board which provide for legally adopted budgets for all funds of the City.
- 4. Formal budgetary integration is employed as a management control device for all funds of the City.
- 5. Budgets for the General and Special Revenue Funds are adopted on a basis consistent with GAAP. Budgeted amounts may be amended during the year by the Board of Aldermen on approved budget adjustment forms.





Independent Auditors' Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

Honorable Mayor and Board of Alderman City of Warsaw Warsaw, Missouri

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, and each major fund of the City of Warsaw, Missouri, as of and for the year ended December 31, 2023, and the related notes to the financial statements, which collectively comprise the City of Warsaw, Missouri's basic financial statements, and have issued our report thereon dated June 21, 2024.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the City of Warsaw, Missouri's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the City of Warsaw, Missouri's internal control. Accordingly, we do not express an opinion on the effectiveness of the City's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and, therefore, material weaknesses or significant deficiencies may exist that were not identified. We identified certain deficiencies in internal control, described in the accompanying Schedule of Findings and Responses as item 2023-001, that we consider to be a material weakness.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether the City of Warsaw, Missouri's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

City of Warsaw, Missouri's Response to Finding

Government Auditing Standards requires the auditor to perform limited procedures on the City's response to the finding identified in our audit and described in the accompanying Schedule of Findings and Responses. The City's response was not subjected to the other auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on the response.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the City of Warsaw, Missouri's internal control or on compliance. This report is an integral part of an audit performed in accordance with Government Auditing Standards in considering the City of Warsaw, Missouri's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

KPM CPAS, PC

Springfield, Missouri

KPM CPAS, PC

June 21, 2024

Schedule of Findings and Responses

Year Ended December 31, 2023

Material Weakness

2023-001 Segregation of Duties

Condition: Because of a limited number of available personnel, it is not always possible to adequately segregate certain incompatible duties so that no one employee has access to both physical assets and the related accounting records, or to all phases of a transaction.

Criteria: Duties should be segregated so that no one employee has access to both physical assets and the related accounting records, or to all phases of a transaction.

Effect: Risk is present that errors or irregularities in amounts that would be material to the basic financial statements may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions.

Recommendation: We realize that because of limited resources and personnel, management may not be able to achieve a proper segregation of duties; however, our professional standards require that we bring this lack of segregation of duties to your attention in this report.

Response: The City is aware of the findings related to segregation of duties and has evaluated the cost/benefit of implementing additional procedures to address this issue. The City believes that at this time, adding staff or implementing additional procedures is not cost justified, nor would it meaningfully improve this finding. The City continues to monitor and evaluate the efficiency and effectiveness of existing procedures.